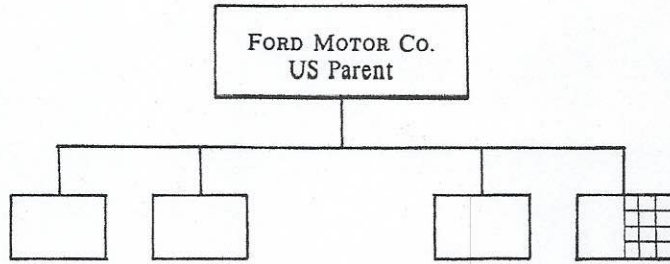
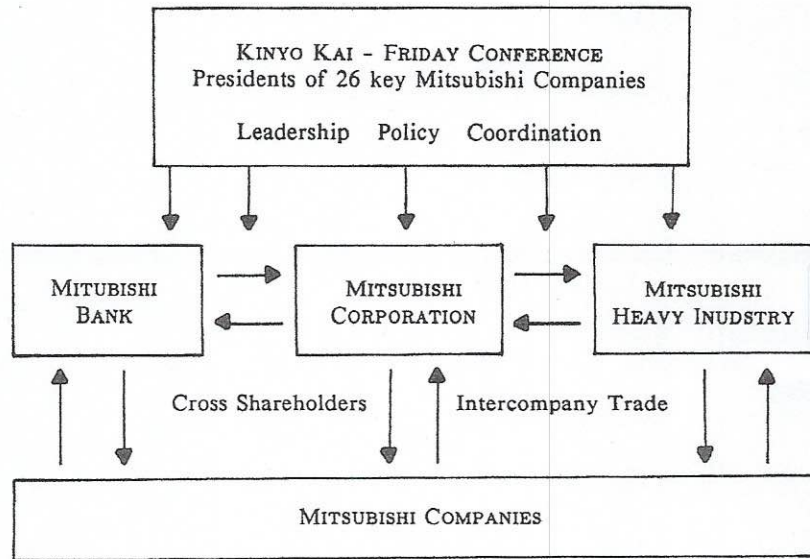


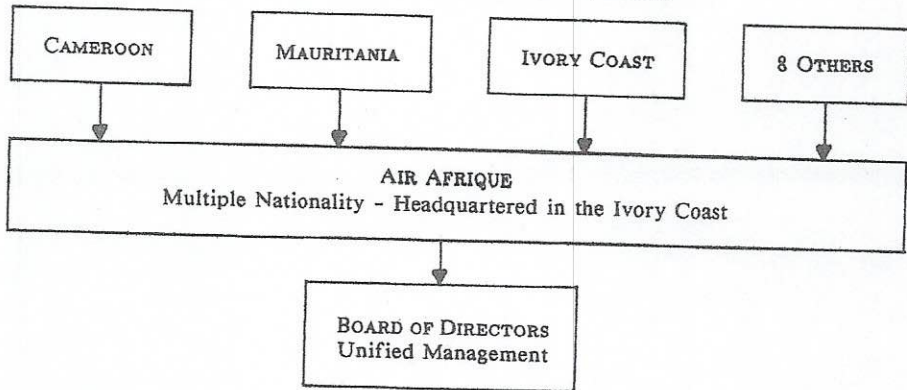
Ford Motor Company - domestic and foreign subsidiaries that are mostly wholly owned.



Mitsubishi Group - interrelated domestic and foreign companies.

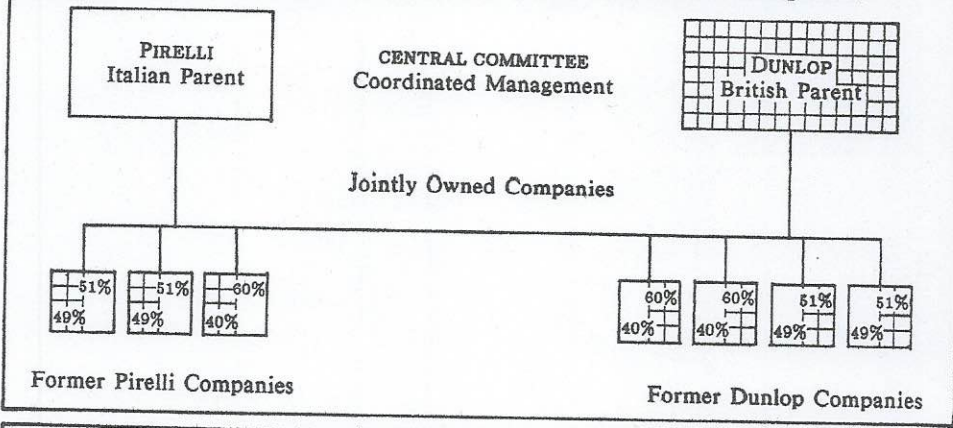


Air Afrique - government controlled enterprise created by treaty.

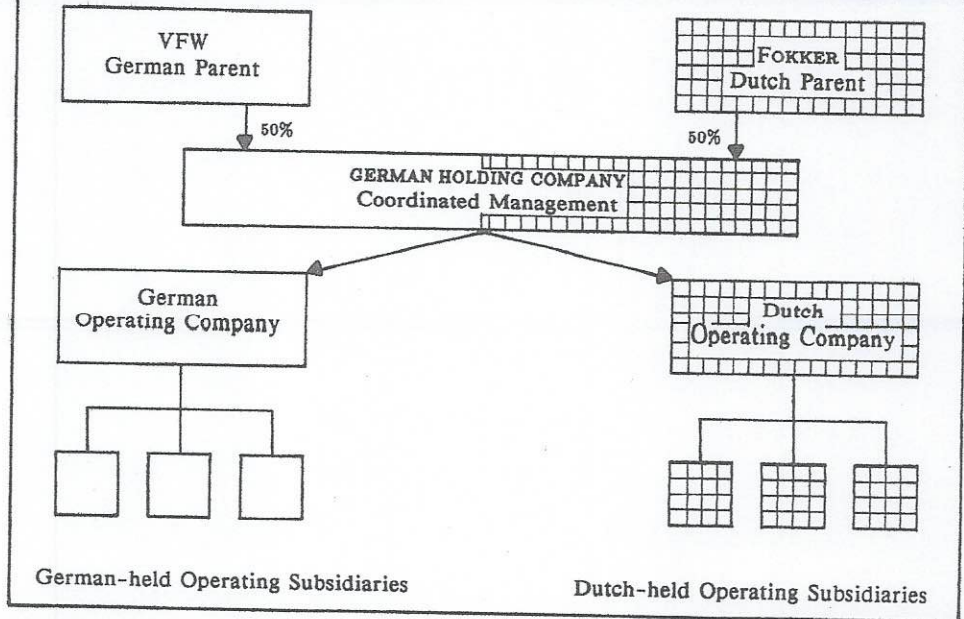


Source: Robert E. Tindall, *Multinational Enterprises* (1975).

Dunlop Pirelli Union - jointly owned subsidiaries and coordinated management.

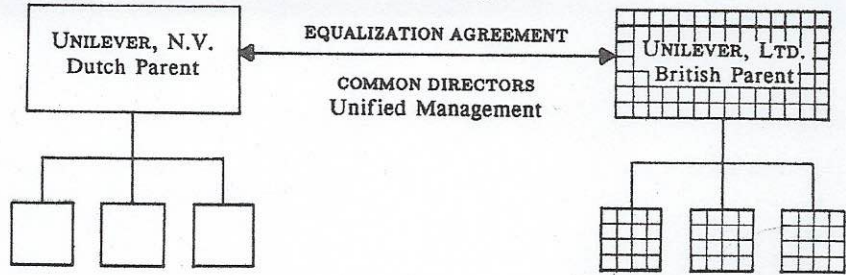


VFW/Fokker - single jointly owned holding company and coordinated management.

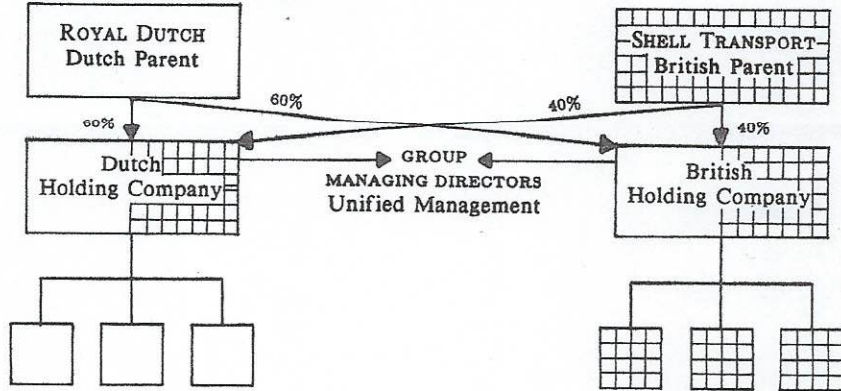


Source: Robert E. Tindall, *Multinational Enterprises* (1975).

Unilever - common directors and unified management.



Royal Dutch/Shell Group - jointly owned holding companies with some common directors and a unified management.



Agfa-Gevaert - jointly owned holding companies with common directors and unified management.

